

Kogarah CLUBHOUSE



ANNUAL REPORT
2024-2025



NOTICE OF ANNUAL GENERAL MEETING KOGARAH R.S.L. CLUB LTD

ACN 001 032 355

NOTICE IS GIVEN that the 53rd Annual General Meeting of Kogarah RSL Club Limited (ACN 001 032 355) will be held at:

Location: Kogarah Clubhouse
252 Railway Parade Kogarah

Date: Sunday 26th October 2025

Time: 9.00am

Agenda:

1. To confirm the Minutes of the 2024 Annual General Meeting.
2. To receive and consider the reports of the Board included in the 2024/2025 Financial Report.
3. To receive and consider the Financial Report, the Directors' Report and the Auditor's Report for the year ended 30 June 2025.
Note: The Kogarah RSL Club Limited Annual Report for the 2024/2025 financial year will be available online at www.kogarahclubhouse.com.au, alternatively a hard copy will be available on request at Kogarah Club reception.
4. To consider and, if thought fit, pass Ordinary Resolution 1 conferring Directors' benefits.
5. To consider and, if thought fit, pass Ordinary Resolution 2 conferring Honoraria on the Chairman, Welfare Officer and directors.
6. To declare the ballot for the election of the Board of Directors.
7. Call for any General Business

ORDINARY RESOLUTION 1

That pursuant to section 10(6A)(b) of the Registered Clubs Act 1976, the Members hereby approve and agree to the members of the Board during the period between the 2025 Annual General Meeting and the 2026 Annual General Meeting receiving the following benefits:

- (i) That the directors be provided with a meal and refreshments upon their attendance at any meeting of the Board of Directors convened;
- (ii) That Directors may be reimbursed for any reasonable expenses incurred in attending or travelling to Board Meetings or other properly constituted meetings of Directors upon the production of receipts, invoices or other proper documentary evidence of such expenditure from time to time; The
- (iii) reasonable costs of Directors attending the Clubs NSW Annual General Meeting; The reasonable
- (iv) costs of Directors attending seminars, lectures, trade exhibitions or other similar events as may be determined by the Board of Directors from time to time;
- (v) The reasonable costs of Directors attending venues and participating in study tours on a domestic and international basis for the purpose of viewing and assessing relevant hospitality and associated facilities and the method of operation provided such attendances are approved by the Board as being necessary for the benefit of the Club;
- (vi) The reasonable costs of Directors attending other Registered Clubs for the purpose of viewing and assessing their facilities and their methods of operation provided such attendances are approved by the Board of Directors as being necessary for the benefit of the Club; The provision of blazers and associated uniforms for the use of Club Directors when representing the Club; and
- (vii) The reasonable costs of Directors and their partners attending an annual dinner at the Club.

The Members of the Kogarah RSL Club Ltd acknowledge that the benefits conferred by this Ordinary Resolution 1 are not available to members generally but only to those members specified in the resolution.

ORDINARY RESOLUTION 2

That pursuant to section 10(6)(b) of the Registered Clubs Act 1976, the members of Kogarah R.S.L. Club Limited hereby approve and agree to the members of the Board during the period between the 2025 Annual General Meeting and the 2026 Annual General Meeting receiving the following Honoraria:

- Chairman - \$8,000 per annum;
- Senior Vice Chairman - \$4,000 per annum;
- Junior Vice Chairman - \$4,000 per annum;
- Ordinary Directors - \$3,000 each per annum; and
- Welfare Officer - \$2,000 per annum.

The Members of the Kogarah RSL Club Ltd acknowledge that the benefits conferred by this Ordinary Resolution 2 are not available to members generally but only to those members specified in the resolution.

Explanatory Message to Members regarding Ordinary Resolution 1 Section 10(1)(i) of the Registered Clubs Act 1976 prohibits the Club from offering a benefit to any member unless it is offered equally to all members of the Club. Section 10(6A) of the Registered Clubs Act 1976 allows a member to receive a benefit where the benefit is not in the form of money and is approved by an ordinary resolution passed by a general meeting of the members of the Club prior to the benefit being provided. Ordinary Resolution 1 seeks the members' approval for the expenditure by the Club on the matters referred to in paragraphs (i) to (ix) of Ordinary Resolution 1.

Explanatory Message to Members regarding the Ordinary Resolution 2 Section 10(1)(i) of the Registered Clubs Act 1976 prohibits the Club from offering a benefit to any member unless it is offered equally to all members of the Club. Section 10(6)(b) of the Registered Clubs Act 1976 allows a member to receive a sum of money paid to the member in respect of his or her services as a member of the Board of the Club or of any committee (Honorarium) where that payment is approved by an ordinary resolution passed at a general meeting of the members of the Club prior to the benefit being provided. Ordinary Resolution 2 seeks the members' approval to confer an Honorarium on the Chairman, Senior Vice Chairman, Junior Vice Chairmen, Ordinary Directors and Welfare Officer of the Club in the amounts specified in Ordinary Resolution 2.

General Notes to Members

1. Life Members, and financial RSL members and Associate members are entitled to vote on the Ordinary Resolutions.
2. To be passed, each Ordinary Resolution must receive a simple majority (50% + 1) of the votes in favour from those members who being eligible to do so, vote in person at the meeting.
3. Members should read the Explanatory Message to Members following the Ordinary Resolutions, which explain the nature and effect of each resolution.
4. Please direct any question or concerns about the Ordinary Resolutions to the General Manager of the Club, if possible before the meeting.
5. Under the Registered Clubs Act, members who are employees of the Club are not entitled to vote and proxy voting is prohibited.
6. The Board recommends the Ordinary Resolutions to the members.

BY ORDER OF THE BOARD

GRANT AMER

General Manager

Chairman's Report for the Year Ending 2024

Kogarah RSL Club trading as Kogarah Clubhouse

Dear Members, Staff and Stakeholders,

It gives me great pleasure to present this year's Chairman's Report. I am proud to share that 2024/2025 has been one of the most successful years in the history of Kogarah RSL Club.

A Strong Year

Our Club recorded a profit before interest, tax, depreciation and amortisation (EBITDA) of \$1,144,154 – the best operating result in the last 20 years. After all expenses, we achieved a net profit of \$125,008.

From our trading operations, we generated \$906,333 in cash, and importantly, we chose to reinvest \$286,718 back into the Club through new equipment and improvements, so that our members continue to enjoy modern and comfortable facilities.

We are also in a very sound financial position, with strong liquidity and a balance sheet that gives us confidence in the future.

Community and Partnerships

Kogarah RSL is more than just a Club – it's a community. This year, we donated over \$75,000 to charities and local organisations, including Wounded Heroes, the Morris Children's Fund, and The Family Co. These donations support veterans, children, and families in need, and I know our members share my pride in the difference we are able to make together.

ANZAC Day

A particular highlight this year was our ANZAC Day collaboration with the Kogarah RSL Sub-Branch. Together, we hosted commemorations that brought our community together in remembrance and respect. The Dawn Service and other events were a moving tribute to those who served, and it was heartening to see so many members, families, and community groups involved. This partnership with the Sub-Branch is central to who we are as an RSL Club, and it is something we will continue to honour with pride.

WOTSO Lease Agreement

We also finalised an important lease agreement with WOTSO, a provider of flexible office and coworking spaces. This partnership makes excellent use of our available facilities, delivers steady income for the Club, and strengthens our financial position for the long term. It is a smart way of ensuring our assets are working for members while also connecting us to the wider business community in Kogarah.

Growing Membership

It has been wonderful to welcome 3,127 new members this year, bringing our total membership to 13,443. This growth shows that more and more people see Kogarah RSL as their local place to relax, connect, and belong.

Looking Ahead

As we look forward, our focus remains on providing a safe, welcoming, and enjoyable Club for all members. With your continued support, we will keep investing in our facilities, supporting our community, and ensuring that Kogarah RSL remains strong for generations to come.

Finally, I would like to sincerely thank our management team and staff for their dedication, the Sub-Branch for their partnership, and most of all, I thank you—our members—for your loyalty and support.

Here's to another great year ahead for Kogarah RSL Club.

Warm regards,

Christopher Blaxland-Walker
Chairman
Kogarah RSL Club Ltd.

General Managers Report – 2025

Dear Members, The club's financial statements for the year ending 30th June 2025 have been submitted and distributed for your information and consideration. We disclose an overall Profit before interest, tax, depreciation and amortization of \$1,144,154 , (\$712,912 in 2024) and an audited profit of \$125,008 (\$8,184,587 in 2024 – re-valuation of Club property) including depreciation of \$669,538. and finance costs of \$354,236 .

2024/2025 has seen a record financial result for the Club, with continued growth in Gaming revenues and well managed operating expenses, in these times of high inflationary pressures. Government legislation and compliance requirements still remains a major concern in relation to the future of gaming in NSW and in- turn the Board. The re-letting of the Clubs commercial stratum to ASX listed "Wotso" has been a major coup for the Club, as we look to add diversification in our revenue streams and have assisted in improving the Clubs cashflow.

During the year Kogarah Clubhouse was honored to be able to provide financial support to well respected charities, The Morris Children's Fund, Wounded Heros (veterans assistance) and The Family Co, through the Club Grants program. The Club was also able to partner with local sporting clubs Kogarah Waratah Junior Soccer Club and St. George AFL Club, & Sutherland / St. George Women's Cricket Club,.

I would like to congratulate the team from St. George catering, Pty. who continue to provide an outstanding Food & Beverage offering in "Railway Parade". I encourage you to give it a try when next visiting the Club.

I would like to also like to congratulate Jordan Wu & his team in "The Pearl Asian Dining House" for their continued high standard of Food & Service.

Our Kogarah Clubhouse staff are integral to the success of the Club and I would like to thank them all for an outstanding effort throughout the year, with a special mention to our Senior Management team of Pat, Sue, James, Saroj, Salim, Sudeep.

I would like to take the opportunity to pay thanks to The Board of Directors for their continued support to myself & our management team, and the loyal Kogarah Clubhouse members, who have continued to support our new venue.

All members are reminded that membership renewals are open from 1/11/25 to 31/1/26 and note that all bonus points are extinguished on 31/12/25 .

To all Members, Staff and their families, a very Merry Xmas and Happy New Year.

Grant Amer

General Manager

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

FINANCIAL REPORT
FOR THE YEAR ENDED
30 JUNE 2025

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

CONTENTS

Directors' Report	1
Auditor's Independence Declaration	4
Statement of Profit or Loss and Other Comprehensive Income	5
Statement of Financial Position	6
Statement of Changes in Equity	7
Statement of Cash Flows	8
Notes to the Financial Statements	9
Directors' Declaration	28
Independent Auditor's Report	29

KOGARAH R S L CLUB LIMITED

ABN: 75 001 032 355

DIRECTORS' REPORT

Your directors present their report on Kogarah R S L Club Limited (the company) for the financial year ended 30 June 2025.

Directors

The directors of the company at any time during or since the end of the financial year are as follows:

<i>Name of Director</i>	<i>Position</i>	<i>Qualifications, Experience & Responsibilities</i>
Chris Blaxland-Walker	Chairman	Chris joined the Board in 2019. Chris is an experienced General Manager with a demonstrated history of working in the financial services industry. Skilled in Business Planning, Operations Management, Wealth Accumulation, Asset Management, and Retirement Planning. He currently works as General Manager Distribution with ClearView Wealth Limited and was previously State Manager NSW for CommInsure. Member of the Finance Committee.
Todd Dalton	Senior Vice Chairman	Todd joined the Board in 2019. Todd is a Director of Turning Point Financial Services Pty Ltd and an experienced financial planner. Member of the Finance Committee.
Megan Barker	Junior Vice Chairman	Megan joined the Board in 2019. Megan is a florist.
Tom Zdun	Director	Tom joined the Board in 2019. Tom has a diverse background in property development having been responsible for the acquisition and delivery of major development projects in the residential, commercial, health and retirement sectors across Australia. Tom currently works with a privately-owned property development group, Formus Property, as Development Director. Member of the Finance Committee.
Mal Paterson	Director	Mal joined the Board in 2021. Mal is experienced in sales and management. He is currently the General Manager - Service at Toyota Material Handling Australia.
Matt Johnson	Director	Matt joined the Board in 2023. Matt has been involved in Financial the services industry for over 30 years, currently operating his own wealth management company.
Cam Dearsley	Director	Cam joined the Board in 2023. Cam has a business management background, previously holding positions in the NRL and STC. Cam runs a national water treatment testing business.

Director meeting attendances

The number of Board meetings held and attended by each director were as follows:

<i>Name of Director</i>	<i>Number of Board meetings attended</i>	<i>Number of Board meetings held</i>
Chris Blaxland-Walker	11	12
Todd Dalton	9	12
Megan Barker	11	12
Tom Zdun	11	12
Mal Paterson	9	12
Matt Johnson	11	12
Cam Dearsley	12	12

KOGARAH R S L CLUB LIMITED

ABN: 75 001 032 355

DIRECTORS' REPORT

Members' limited liability In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$2.00 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. Based on the number of members at 30 June 2025, the total members' liability would be \$26,752.

Operating results

The profit of the company for the financial year after providing for income tax amounted to \$125,008.

Short-term objectives

The short term objectives of the company are to position the services offered by the club to be effective in meeting the needs of its members and the community within the context of a competitive marketplace.

Long-term objectives

The long term objectives of the company are to provide the right infrastructure necessary to effectively meet the short term objectives on an ongoing basis and to provide a commercial result that ensures the longevity of its operations.

Strategy for achieving the objectives

In order to meet the short and long term objectives stated above the company will continue to manage the potential risk to the organisation from legislative changes and continuously assess the performance of its assets to maximise the ability of the company to meet its objectives. The Board of Directors and management regularly address cash flow forecasts and apply budgetary controls to monitor the financial condition of the company.

Principal activities

During the financial year the principal continuing activities of the company were to provide social and entertainment activities and amenities to the members and guests by conducting the business of a licenced social club. The Kogarah Clubhouse is a 2,000 square metre social precinct offering a great mix of contemporary entertainment and dining options. For more than 60 years, the club has proudly served the community and supported the country's returned servicemen and women.

Performance measurement

The company uses the Club Data Online system to measure its performance within industry participants to ensure services offered are contemporary and appropriate. The company will continue to evaluate and assess the effectiveness of its commercial operations and assess its financial performance consistently. A finance committee has been elected by the board to review the financial operating results on a monthly basis.

KOGARAH R S L CLUB LIMITED


ABN: 75 001 032 355

DIRECTORS' REPORT

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 4.

Signed in accordance with a resolution of the Board of Directors:

Director: 

Christopher Blaxland-Walker

Director: 

Todd Dalton

Dated this 12th day of September 2025

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
KOGARAH R S L CLUB LIMITED**

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025 there have been:

- (i) no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Maher Group Assurance Pty Limited



Trent Atlee

Taren Point

Dated this 12th day of September 2025

KOGARAH R S L CLUB LIMITED

ABN: 75 001 032 355

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025**

	Note	2025 \$	2024 \$
Revenue	2	5,642,472	4,768,330
Cost of sales		(1,439,308)	(1,037,609)
Employee benefits expenses		(1,288,360)	(1,335,900)
Legal and professional fees		(117,803)	(124,896)
Occupancy costs		(717,991)	(605,734)
Promotion and entertaining		(492,867)	(500,521)
Other expenses		(441,989)	(450,758)
Profit before interest, tax, depreciation and amortisation		1,144,154	712,912
Depreciation and amortisation expenses		(669,538)	(716,189)
(Loss) Profit from operating activities		474,616	(3,277)
Finance income	2	4,628	5,175
Finance costs		(354,236)	(352,216)
Net finance costs		(349,608)	(347,041)
Profit (Loss) before income tax		125,008	(350,318)
Income tax expense	3	-	-
Profit (Loss) for the year		125,008	(350,318)
Other comprehensive income after tax			
Revaluation increment		-	8,534,905
Other comprehensive income for the year		-	8,534,905
Total comprehensive income for the year		125,008	8,184,587

The accompanying notes form part of these financial statements.

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****STATEMENT OF FINANCIAL POSITION****AS AT 30 JUNE 2025**

	Note	2025 \$	2024 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	1,644,141	1,082,935
Trade and other receivables	5	54,629	48,546
Inventories	6	42,605	41,446
Other current assets	7	74,213	101,688
TOTAL CURRENT ASSETS		1,815,588	1,274,615
NON-CURRENT ASSETS			
Property, plant and equipment	8	26,411,556	26,794,376
Other non-current assets	7	143,839	-
TOTAL NON-CURRENT ASSETS		26,555,395	26,794,376
TOTAL ASSETS		28,370,983	28,068,991
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	9	714,007	832,061
Borrowings	10	67,906	77,525
Employee benefits	11	163,874	260,863
Provisions	12	78,668	-
Other current liabilities	13	11,716	10,950
TOTAL CURRENT LIABILITIES		1,036,171	1,181,399
NON-CURRENT LIABILITIES			
Borrowings	10	5,180,000	4,879,188
Employee benefits	11	19,776	-
Other non-current liabilities	13	41,956	40,332
TOTAL NON-CURRENT LIABILITIES		5,241,732	4,919,520
TOTAL LIABILITIES		6,277,903	6,100,919
NET ASSETS		22,093,080	21,968,072
EQUITY			
Reserves	14	14,733,652	14,733,652
Retained earnings	15	7,359,428	7,234,420
TOTAL EQUITY		22,093,080	21,968,072

The accompanying notes form part of these financial statements.

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025**

	<i>Note</i>	<i>Retained Earnings</i>	<i>Asset Revaluation Reserve</i>	<i>General reserve</i>	<i>Total</i>
		\$	\$	\$	\$
Balance at 1 July 2023		7,584,738	6,125,970	72,777	13,783,485
Revaluation increment	14		8,534,905	-	8,534,905
Profit (Loss) attributable to members		(350,318)	-	-	(350,318)
Balance at 30 June 2024		<u>7,234,420</u>	<u>14,660,875</u>	<u>72,777</u>	<u>21,968,072</u>
Profit (Loss) attributable to members		125,008	-	-	125,008
Balance at 30 June 2025		<u>7,359,428</u>	<u>14,660,875</u>	<u>72,777</u>	<u>22,093,080</u>

The accompanying notes form part of these financial statements.

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025**

		2025	2024
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and other		5,642,550	4,770,757
Payments to suppliers and employees		(4,736,211)	(4,095,545)
Interest received		4,628	5,175
Finance costs paid		(349,136)	(352,216)
Net cash provided by operating activities	20	<u>561,831</u>	<u>328,171</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment		(286,718)	(279,893)
Net cash used in investing activities		<u>(286,718)</u>	<u>(279,893)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings		376,767	4,956,713
Repayment of borrowings		(90,674)	(4,927,989)
Net cash provided by financing activities		<u>286,093</u>	<u>28,724</u>
Net increase in cash held		561,206	77,002
Cash at beginning of financial year		1,082,935	1,005,933
Cash at end of financial year	20	<u><u>1,644,141</u></u>	<u><u>1,082,935</u></u>

The accompanying notes form part of these financial statements.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

1 Summary of Significant Accounting Policies

The financial statements cover Kogarah R S L Club Limited (the company) as an individual entity. Kogarah R S L Club Limited is a company limited by guarantee, incorporated and domiciled in Australia.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements are presented in Australian dollars, which is the company's functional currency, and have been rounded to the nearest dollar.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements were authorised for issue on 12 September 2025 by the directors of the company.

Accounting Policies Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Trade and Other Receivables

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for doubtful debts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables is reviewed and an allowance for doubtful debts is recognised when there is objective evidence that individual receivables are not recoverable.

Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a weighted-average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Property

Land and buildings are shown at their fair value (being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction), based on periodic valuations by external independent valuers, less subsequent depreciation for buildings with annual appraisals being made by the directors.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Increases in the carrying amount arising on revaluation of land and buildings are credited to a revaluation reserve in equity. Decreases that offset previous increases of the same asset are charged against fair value reserves directly in equity; all other decreases are charged to the income statement. Each year the difference between depreciation based on the revalued carrying amount of the asset charged to the income statement and depreciation based on the asset's original cost is transferred from the revaluation reserve to retained earnings.

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets, but excluding freehold land, is depreciated on a straight line basis over their useful lives to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	2.5%
Plant and equipment	5.0 - 33.3%

The estimated useful life for each class of depreciable assets are:

Class of Fixed Asset	Useful Life
Buildings	40 Years
Plant and equipment	3 - 20 Years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the income statement. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Impairment of Non-Financial Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in the statement of profit or loss and other comprehensive income.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

Leases

The company as a lessee The company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. In such instances, the company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements, except for short term leases, cancellable leases that if cancelled by the lessee the losses associated with the cancellation are borne by the lessor and low value leased assets. For these leases, the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Measurement and presentation of lease liability The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate. The following items are also included in the measurement of the lease liability:

Fixed lease payments offset by any lease incentives;

Variable lease payments, for lease liabilities which are tied to a floating index;

The amounts expected to be payable to the lessor under residual value guarantees;

The exercise price of purchase options (if it is reasonably certain that the option will be exercised); and

Payments of penalties for terminating leases, if the lease term reflects the lease terminating early.

The lease liability is separately disclosed on the statement of financial position. The liabilities which will be repaid within twelve months are recognised as current and the liabilities which will be repaid in excess of twelve months are recognised as non-current.

The lease liability is subsequently measured by reducing the balance to reflect the principal lease repayments made and increasing the carrying amount by the interest on the lease liability.

The company is required to remeasure the lease liability and make an adjustment to the right of use asset in the following instances:

The term of the lease has been modified or there has been a change in the company assessment of the purchase option being exercised, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and

The lease payments are adjusted due to changes in the index or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate. However, if a change in lease payments is due to a change in a floating interest rate, a revised discount rate is used.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Measurement and presentation of right-of-use asset The right-of-use assets recognised by the company comprise the initial measurement of the related lease liability, any lease payments made at or before the commencement of the contract, less any lease incentives received and any direct costs. Costs incurred by the company to dismantle the asset, restore the site or restore the asset are included in the cost of the right-of-use asset.

It is subsequently measured under the cost model with any accumulated depreciation and impairment losses applied against the right-of-use asset. If the cost of the right-of-use asset reflects that the company will exercise a purchase option, the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. Otherwise, the company depreciates the asset over the shorter period of either the useful life of the asset or the lease term. The depreciation starts at the commencement date of the lease and the carrying value of the asset is adjusted to reflect the accumulated depreciation balance. Any remeasurement of the lease liability is also applied against the right-of-use asset value.

The right-of-use assets are presented within Property, Plant and Equipment in the statement of financial position.

Trade and Other Payables

Trade and other payables represent the liabilities at the end of the reporting period for goods and services received by the company that remain unpaid.

Trade payables are recognised at their transaction price. The carrying values are considered to be a reasonable approximation of the fair values. Trade payables are obligations on the basis of normal credit terms.

Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the present value of management's best estimate of the

outflow required to settle the obligation at the end of the reporting year.

Revenue and Other Income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

Sale of goods

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods to members and other patrons and is recognised at the point the goods are provided as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

Interest revenue

Interest revenue is recognised using the effective interest rate method.

Membership subscriptions

Membership subscriptions paid in advance are initially recognised as a liability. Revenue is recognised on a straight line basis over the membership period, based on the membership category for which subscriptions have been received.

Sale of property, plant and equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income or other expenses at the date control of the asset passes to the buyer.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Other income

Other income is recognised on an accruals basis when the company is entitled to it.

Income Tax

The income tax expense for the year is the tax payable on the current year's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets and liabilities are recognised at the tax rates expected to apply when the assets are recovered or the liabilities are settled. Current and deferred tax is recognised as an expense in the income statement except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity.

Deferred tax assets are recognised to the extent that it is probable that sufficient taxable profits will be available, against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation, and the anticipation that the company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Trade debtors and trade creditors in the Statement of Financial Position are shown inclusive of GST.

Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make estimates and judgements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - Estimation of useful lives of assets

The estimated useful lives and related depreciation charges for property, plant and equipment are determined by management. The useful lives could change significantly to those estimated.

Key judgments - Impairment of non-financial assets

The company assesses impairment of non-financial assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Key judgments - Long service leave provision

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at reporting date. In determining the present value of the liability, attrition rates, salary growth rates and an appropriate discount factor have been considered.

Key judgments - Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	2025 \$	2024 \$
2 Revenue		
Operating activities		
Sale of goods		
Rendering of services	908,303	807,111
Membership subscriptions	4,205,532	3,210,174
Rent received	28,128	24,890
Other revenue	431,801	670,201
	68,708	55,954
	5,642,472	4,768,330
Non-operating activities		
Interest received	4,628	5,175
	4,628	5,175
Total revenue	5,647,100	4,773,505
3 Income Tax Expense		
Current income tax		
Current income tax charge	-	-
Reconciliation between income tax expense and prima facie tax on accounting profit		
Accounting profit / (loss) before income tax	125,008	(350,318)
Tax at Australia's statutory income tax rate of 25%	31,252	87,580
Adjust for tax effect of:		
Income attributable to members	(7,032)	6,223
Expenses attributable to members	26,375	(22,512)
Mutuality principle	35,156	(153,424)
Other items (net)	(35,819)	7,026
Tax losses not utilised (utilised)	(49,932)	75,107
Income tax expense / (benefit)	-	-

Deferred tax assets arising from deductible temporary differences and unused tax losses have not been recognised to the extent that it is not probable that taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised.

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

	2025 \$	2024 \$
4 Cash and Cash Equivalents		
Current		
Cash on hand		
Cash at bank	250,000	250,000
	1,394,141	832,935
	<u>1,644,141</u>	<u>1,082,935</u>
5 Trade and Other Receivables		
Current		
Trade debtors		
Less: Provision for doubtful debts	63,563	57,480
	<u>(13,934)</u>	<u>(13,934)</u>
	49,629	43,546
Other debtors	5,000	5,000
	<u>54,629</u>	<u>48,546</u>
6 Inventories		
Current		
At cost:		
Stock on hand - bar		
	<u>42,605</u>	<u>41,446</u>
7 Other Assets		
Current		
Prepayments		
	<u>74,213</u>	<u>101,688</u>
Non-Current		
Lease incentive - Fitout costs	<u>143,839</u>	<u>-</u>

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

	2025	2024
	\$	\$
8 Property, Plant and Equipment		
LAND AND BUILDINGS		
Land:		
Land - at directors valuation	12,520,000	12,520,000
	<u>12,520,000</u>	<u>12,520,000</u>
Buildings:		
Buildings - at directors valuation	11,380,000	11,380,000
Less: Accumulated depreciation	(284,500)	-
	<u>11,095,500</u>	<u>11,380,000</u>
Total land and buildings	<u><u>23,615,500</u></u>	<u><u>23,900,000</u></u>
PLANT AND EQUIPMENT		
Plant and equipment:		
Plant and equipment	4,835,826	4,549,108
Less: Accumulated depreciation	(2,039,770)	(1,654,732)
	<u>2,796,056</u>	<u>2,894,376</u>
Total plant and equipment	<u>2,796,056</u>	<u>2,894,376</u>
Total property, plant and equipment	<u><u>26,411,556</u></u>	<u><u>26,794,376</u></u>

KOGARAH R S L CLUB LIMITED

ABN: 75 001 032 355

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

	2025		2024
	\$		\$
Movements in Carrying Amounts			
Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.			
	Land	Buildings	Plant & Equipment
	\$	\$	\$
Balance at 1 July 2023	3,060,000	12,342,172	3,293,595
Additions	-	-	279,893
Revaluation increments/(decrements)	9,460,000	(925,095)	-
Depreciation expense	-	(313,490)	(402,699)
Reallocations	-	276,413	(276,413)
Balance at 30 June 2024	12,520,000	11,380,000	2,894,376
Additions	-	-	286,718
Depreciation expense	-	(284,500)	(385,038)
Carrying amount at 30 June 2025	12,520,000	11,095,500	2,796,056
			26,411,556

Valuation of land and buildings

The Club Stratum was independently valued in March 2024 on a fair value basis by registered valuers, Cushman & Wakefield, resulting in a combined value of land and buildings of \$19,500,000.

The Commercial Stratum was independently valued in June 2024 on a fair value basis by registered valuers, CBRE, resulting in a land value of \$2,450,000 and a buildings value of \$1,950,000.

The land value for the Commercial Stratum has been extrapolated to determine the equivalent land value component of the Club Stratum using an apportionment method based on the respective stratum areas. Based on this apportionment, the directors have adopted a land value for the Club Stratum of \$10,070,000 and a buildings value of \$9,430,000.

The directors do not believe that there has been a significant change in the key assumptions adopted by the valuers since the date of the respective valuations. The directors therefore believe that the carrying amount of land and buildings correctly reflects the fair value less costs of disposal as at the reporting date.

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	2025 \$	2024 \$
9 Trade and Other Payables		
Current Trade creditors Other payables		
	118,519	146,616
	595,488	685,445
	<u>714,007</u>	<u>832,061</u>
10 Borrowings		
Current		
Premium funding liability		
	<u>67,906</u>	<u>77,525</u>
Non-Current		
Loans - Bank	<u>5,180,000</u>	<u>4,879,188</u>
Security		
<p>The bank loan provided by the Commonwealth Bank of Australia was to finance the club's fit out. The loan is secured on the club premises Lot 1 250-258 Railway Parade, Kogarah and the commercial premises at Lot 2 250-258 Railway Parade, Kogarah, along with first ranking charge over all present and after acquired property of the company. The loan is repayable by October 2027.</p>		
11 Employee Benefits		
Current		
Provision for annual leave		
Provision for sick leave	111,372	115,480
Provision for long service leave	-	97,536
	52,502	47,847
	<u>163,874</u>	<u>260,863</u>
Non-Current		
Provision for long service leave	<u>19,776</u>	<u>-</u>

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	2025 \$	2024 \$
12 Provisions		
Current		
Provision for progressive jackpots	78,668	-
	<u>78,668</u>	<u>-</u>
13 Other Liabilities		
Current		
Membership in advance	11,716	10,950
	<u>11,716</u>	<u>10,950</u>
Non-Current		
Membership in advance	41,956	40,332
	<u>41,956</u>	<u>40,332</u>
14 Reserves		
Asset Revaluation Reserve		
Opening Balance for the year	14,660,875	6,125,970
Revaluation increment	-	8,534,905
	<u>14,660,875</u>	<u>14,660,875</u>
General reserve		
Opening Balance for the year	72,777	72,777
	<u>72,777</u>	<u>72,777</u>
15 Retained Earnings		
Retained earnings at the beginning of the financial year		
Net profit (Net loss) attributable to members of the company	7,234,420	7,584,738
Retained earnings at the end of the financial year	125,008	(350,318)
	<u>7,359,428</u>	<u>7,234,420</u>
16 Contingent Liabilities		
There were no contingent liabilities as at the current or previous reporting date.		

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	2025 \$	2024 \$
17 Auditor's Remuneration		
During the financial year the following fees were paid or payable for services provided by the auditors of the company, Maher Group Assurance Pty Ltd:		
Audit services		
Audit of the financial statements	17,500	17,000
Other services		
Other services	6,685	5,685
18 Key Management Personnel		
Key management personnel, being those persons having authority and responsibility for planning, directing and controlling the activities of the entity, include the directors and senior management.		
The totals of remuneration paid to key management personnel of the company during the year are as follows:		
Key management personnel compensation	551,784	484,936
19 Related Party Transactions		
There were no transactions with related parties during the current or previous reporting periods.		

KOGARAH R S L CLUB LIMITED**ABN: 75 001 032 355****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

	2025 \$	2024 \$
20 Cash Flow Information		
a) Reconciliation of Cash Cash and cash equivalents consist of cash on hand and balances with banks, and investments in money market instruments. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:		
Cash on hand	250,000	250,000
Cash at bank	1,394,141	832,935
	<u>1,644,141</u>	<u>1,082,935</u>
b) Reconciliation of net cash provided by operating activities to profit after income tax		
Operating profit (loss) after income tax	125,008	(350,318)
Adjustments:		
Depreciation	669,538	716,189
Financing flows in operating profits	5,100	-
(Increase) Decrease in inventories	(1,159)	(3,146)
(Increase) Decrease in receivables	(6,083)	2,427
(Increase) Decrease in other assets	(143,839)	-
(Increase) Decrease in prepayments	27,475	4,490
Increase (Decrease) in trade and other creditors	(118,054)	381,859
Increase (Decrease) in employee provisions	(77,213)	56,484
Increase (Decrease) in other provisions	78,668	-
Increase (Decrease) in income in advance	2,390	(479,814)
	<u>561,831</u>	<u>328,171</u>

KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	2025	2024
	\$	\$

21 *Company Details*

The registered office of the company is:

Kogarah Clubhouse, 254 Railway Parade, Kogarah NSW 2217

The principal place of business is:

Kogarah Clubhouse, 254 Railway Parade, Kogarah NSW 2217

The principal activities of the company are that of a Registered Club.

22 *Disclosure Requirements under Section 41E of the Registered Clubs Act*

Core and Non-core Property

Section 41E of the Act defines core property as meaning any real property owned or occupied by a registered club that comprises:

- (a) the defined premises of the club; or
- (b) any facility provided by the club for use of its members and their guests; or
- (c) any other property declared, by resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club.

Non-core property is defined as meaning any real property owned or occupied by the club that is not core property.

The core property of the company is the Club Stratum (Lot 1 DP 1251807).

The non-core property of the company is the Commercial Stratum (Lot 2 DP 1251807).


KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355

DIRECTORS' DECLARATION

The directors of the company declare that:

1. The financial statements and notes, as set out on pages 5 to 27, are in accordance with the Corporations Act 2001 including:
 - (a) giving a true and fair view of the company's financial position as at 30 June 2025 and of its performance as represented by the results of its operations and its cash flows for the year ended on that date; and
 - (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001; and
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director: 

Christopher Blaxland-Walker

Director: 

Todd Dalton

Dated this 12th day of September 2025

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KOGARAH R S L CLUB LIMITED
ABN: 75 001 032 355**

Auditor's Opinion We have audited the accompanying financial report of Kogarah R S L Club Limited (the company), which comprises the statement of financial position as at 30 June 2025, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001.

Basis for Auditor's Opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the Auditor's Responsibility section of our report.

We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KOGARAH RSL CLUB LIMITED
ABN: 75 001 032 355**

Other Information The directors of the company are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KOGARAH RSL CLUB LIMITED
ABN: 75 001 032 355**

Auditor's Responsibility Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to

obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KOGARAH RSL CLUB LIMITED
ABN: 75 001 032 355**

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Maher Group Assurance Pty Limited



Trent Atlee

Taren Point

Dated this 12th day of September 2025

Kogarah
CLUBHOUSE